

# Building a Social Media Analysis & Response Team

CONVERGING PEOPLE, PROCESSES, AND TECHNOLOGIES

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# Introductions

## **Eric Hodges, M.A., CEM, IPEM**

- Emergency Manager – Illinois State University
- Chief – McLean County EMA
- Lead LSC – Illinois Incident Management Team



# Introductions

## Christopher Tarantino, MEP CMCP

- CEO – Epicenter Media & Training
- PIO (T) – New York State Incident Management Team (Type 2)
- Digital Comms. Specialist – FEMA External Affairs
- Vice-Chair – IAEM Emerging Technology Caucus

# Setting the Stage

# The Digital Reality

“76% expect help  
to arrive in less  
than 3 hours from a  
post for help”



American Red Cross

# The Digital Reality



- Huge community expectations
- No longer a linear progression of events
- Citizen journalism
- Public & private information exchange

# The Digital Reality



- **Major Concepts**

- **SMEM** – Social Media in Emergency Management
- **VOST** – Virtual Operations Support Team
- **SMART** – Social Media Analysis & Response Team
- **Influencers, Trends, Crowd-sourcing & Viral Content**

# SMEM Teams

## VIRTUAL OPERATIONS SUPPORT TEAMS (VOST)

- Concept developed in 2011
- Digital teams of trusted agents (usually volunteer)
- More than 50 VOSTs active around the world
- Responsibilities: monitoring, rumor management, research, etc.
- Tools used vary greatly

## IN-HOUSE TEAMS

- In-person teams or individuals (usually on-site and/or employed by agency)
- Can be supplemented by CERT or similar organizations w/ appropriate skills
- Responsibilities: amplification, monitoring, rumor control, brand management, research, etc.
- Often use the same tools as the agency

# Finding Calls for Help



**pamela dennis**  
@DennisP2thek



Follow

Me and amanda and kids are trapped in a  
warehouse on 22 and valley we are flooded  
and phn going dead.

Reply Retweet Favorite Storify

2

RETWEETS



**pamela dennis**  
@DennisP2thek



Follow

We have 8 to 10 ppl trapped

Reply Retweet Favorite Storify More

6:25 PM - 31 May 13



**pamela dennis**  
@DennisP2thek



Follow

Things are coming down on us

Reply Retweet Favorite Storify More

3  
RETWEETS



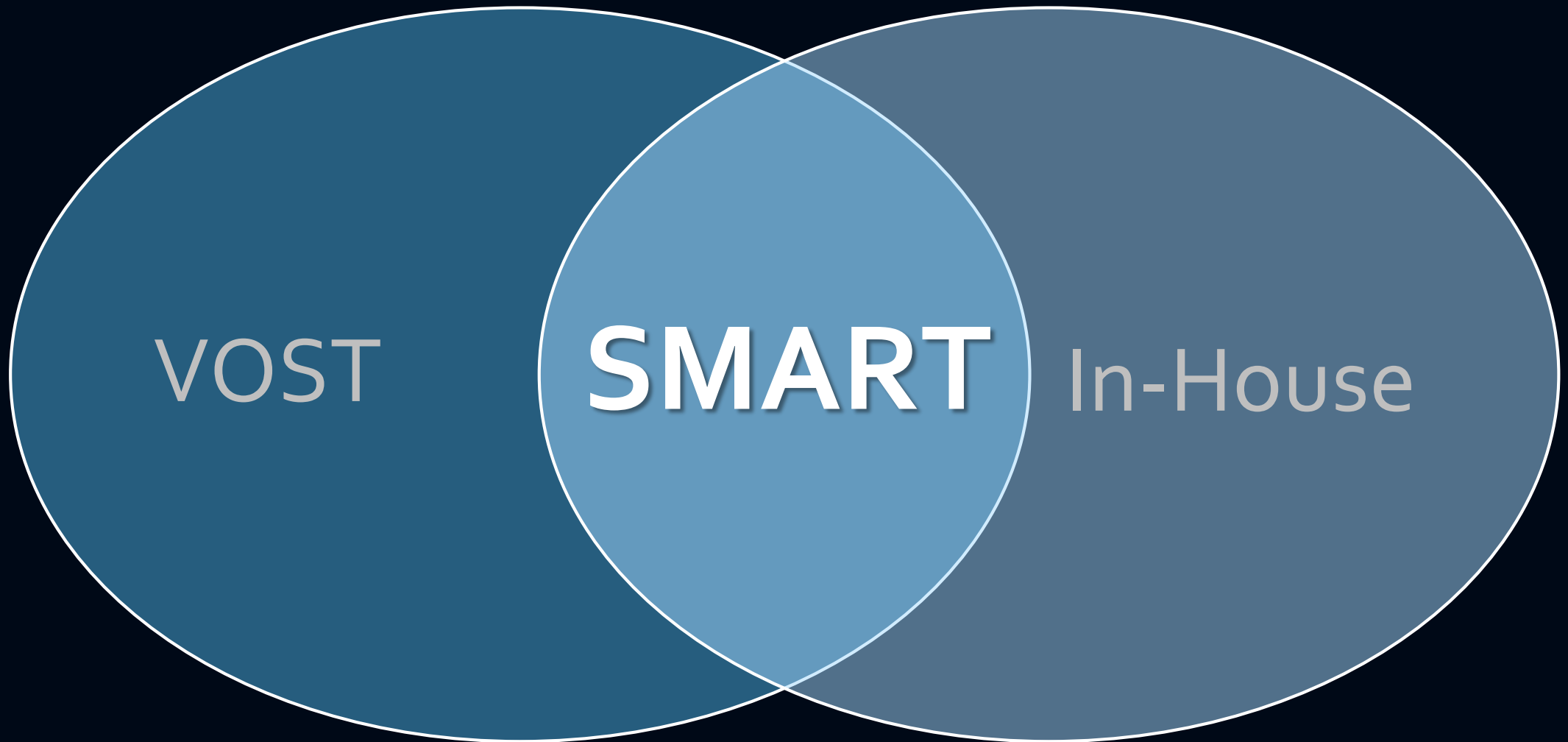
6:24 PM - 31 May 13

Tweet found  
using geo-code  
search +  
"trapped"

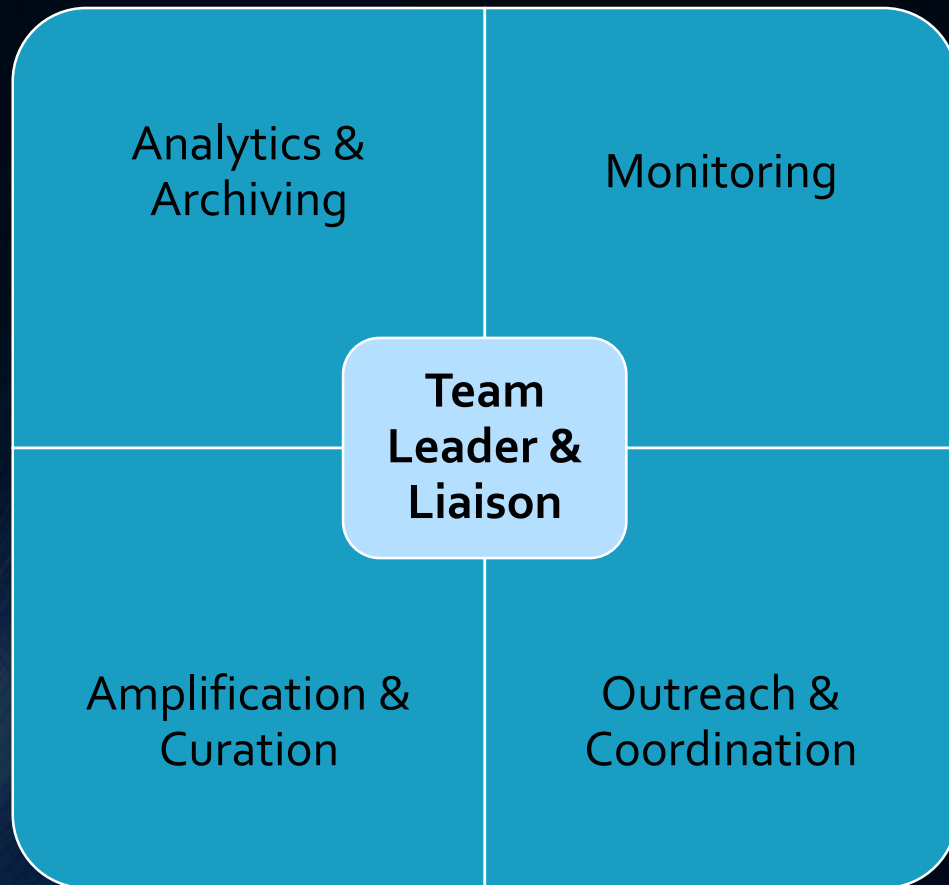
EF<sub>3</sub>Tornado  
May 31, 2013

Victim identified on  
Facebook, contact  
initiated around  
18:45, location  
determined and  
rescue coordinated w/  
on-scene teams

# SMART: A Hybrid Model



# Anatomy of a Hybrid Team



- Functions performed by trained personnel w/ knowledge of jurisdiction/agency
- Hybrid SMART staff = potential for paid/shared personnel & volunteer opportunities
- Can operate in conjunction with Joint Info Center, at a separate “social media listening” center, or collaborate digitally
- Continuity of operations through depth & breadth of team personnel
- Works well with higher education institutions, hospitals/healthcare systems, corporate entities, etc.

# SMART Deployments



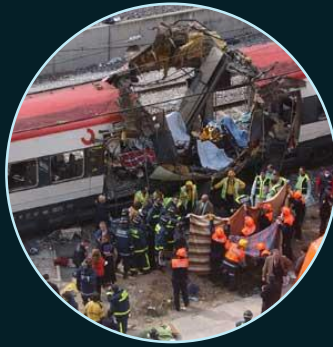
Civil Unrest



Natural  
Hazards



Crisis Comms.



Terrorism



Planned  
Events



Technological  
Incidents



# Defining SMART Value



# Real-Time Intelligence

# Digital 911

# Directly Communicate with Affected Constituents

# Rumor Management





Sitting in a 3.8-metre sea  
kayak and watching  
a four-metre great  
white approach you is  
a fairly tense experience

# Meet Evolving Constituent Expectations

76% expect Help to Arrive  
In Less than 3 hours  
From a post for Help



**American Red Cross**

# SMART in the EM Lifecycle



# The SMART Story @ ISU

20,000 SM Natives

Infrequent Updates

Rumor Management

1:1 Interactions

Fill in Phone Gap



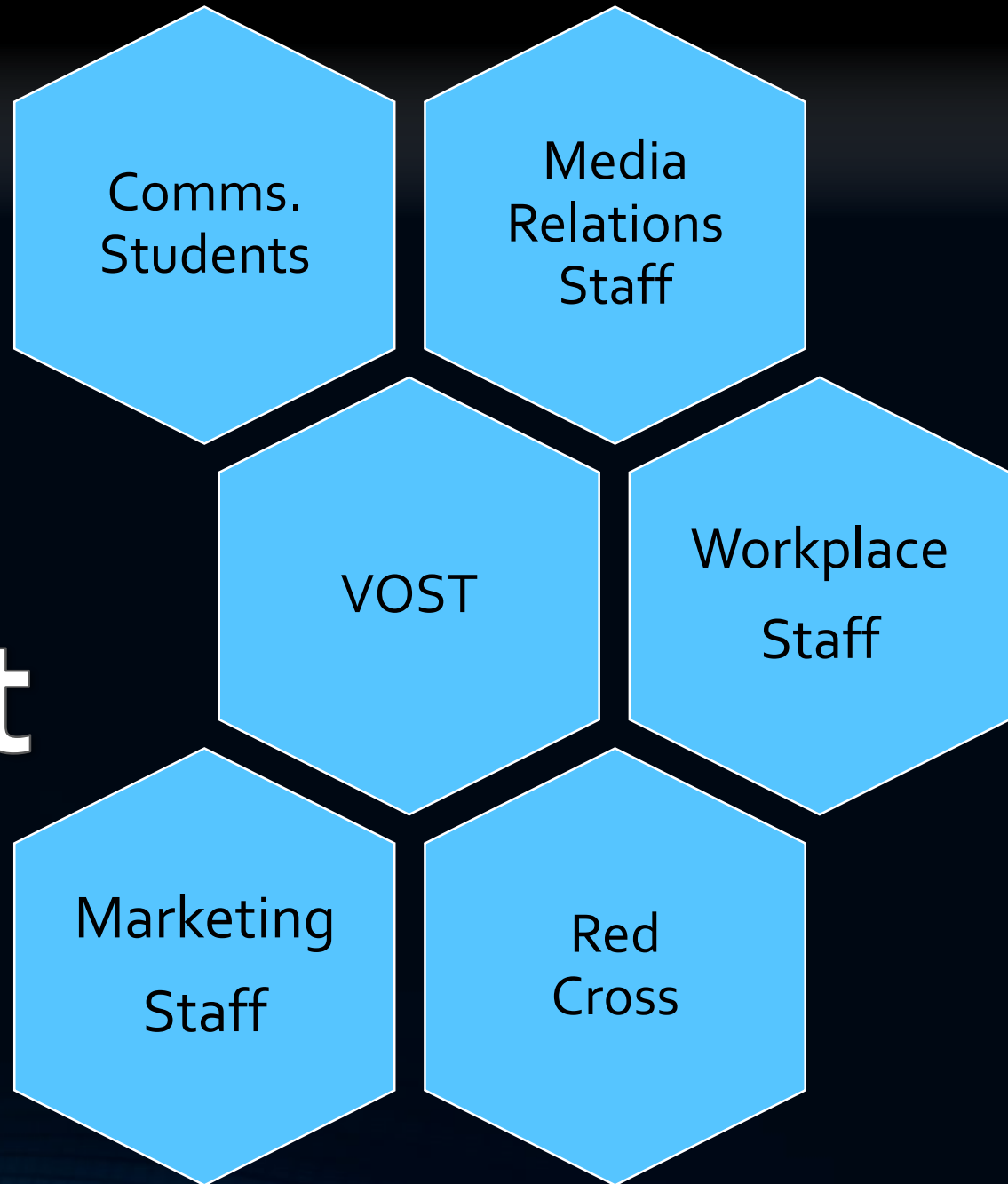
# ISU Team Recruitment

Marketing Staff

Social Media  
Staff

Communications  
Faculty

# SMART Recruitment



# NDPTC Social Media Course



# Team Development

Who are our  
stakeholders?



# SMART Vision

*To provide consistent, relevant, and timely information as it relates to emergency response and to be recognized as an innovative team that is integral to emergency preparedness.*

# SMART Mission

*We work as an innovative team of diverse and dedicated Illinois State University employees serving as volunteers to provide insight and intelligence in response to a crisis situation on or near the Illinois State University campus. We work as a unit reporting to the Campus Communication Group (CCG) to monitor and analyze information provided via various social media channels as it relates to trends, rumors, photos, requests for assistance, and in general, information that may assist emergency response efforts.*

# SMART Operations Manual

Activation Procedures

On-Site vs. Virtual Operations

Workflow

Monitoring

Posting

EOC Operations

Deactivation

# Leverage Existing Structures



A large audience of young adults is seated in a lecture hall, facing a stage. On the left, four large monitors display various data visualizations, including maps and charts. In the center, a single monitor shows a video feed. On the right, two more monitors display data, and a large screen shows a video of people in a room. A presenter stands at a podium on the right side of the stage. The audience is diverse, with some individuals wearing casual clothing like tank tops and hats. The room has a modern, professional feel with a dark carpet and recessed ceiling lights.

# SMART+SMACC

## A Collaboration is Born

SMART Lead



# Making SMART Operational



# SMART Training



# Tools of the Trade (Monitoring)



TweetDeck

# Tools of the Trade (Collaboration)



Google Drive



slack



Hangouts



**"Like all technology, social media is neutral but is best put to work in the service of building a better world."**

SIMON MAINWARING

# Q&A

ASK US ANYTHING!

# Thank You!



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